

# Nottingham Community Safety Partnership

*Working in partnership to build a safer and stronger city*



## Partnership Strategy 2024/27



**NOTTINGHAMSHIRE**  
Fire & Rescue Service  
*Creating Safer Communities*



**Nottingham**  
City Council



**NOTTINGHAMSHIRE**  
**POLICE**  
PROUD TO SERVE



**NOTTINGHAMSHIRE**  
POLICE & CRIME  
COMMISSIONER



**NHS**  
Nottingham and  
Nottinghamshire  
Integrated Care Board

**Probation**  
Service



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Working in partnership to build a **safer**  
and **stronger** city



# FOREWORD

## Lord Vernon Coaker, Chair of the Nottingham Community Safety Partnership

The past year has been extremely challenging for the city of Nottingham and its citizens. The tragic events of June 2023 saw an outpouring of grief but also a determination to pull together to support our citizens and communities. However, these events have also resulted in significant external scrutiny falling upon agencies in Nottingham and the commissioning of a number of reviews and other investigations.



From a community safety perspective, these events have had a significant effect over the past twelve months and there will be further impacts in the coming years as the various proceedings conclude. It is therefore essential that as a partnership we are able to respond to these changing circumstances and to adapt our ways of working as a result. Ultimately we must collectively learn from what has happened in order to make our city safer for all who live, work and visit.

The past year has also seen the financial position of a number of public bodies deteriorate further. Consequently a number of partners are facing challenges of such magnitude that significant service reductions are all but inevitable. This will no doubt have an impact on community safety and therefore the ability of agencies to address such issues in the city.

It is with this context in mind that I recommend to you our strategy for 2024/25. This plan and the priorities within reflect the core crime and community safety issues affecting the city, and the partnership remains committed to tackling them through dedicated multi-agency problem solving and collaboration. In 2023 we decided as a partnership to focus on the same priority areas for a three year period and thus these remain unchanged from the previous year. Nevertheless, the community safety agenda will undoubtedly be influenced by many and differing challenges in the years ahead and future versions of this plan will rightly be revised to incorporate these as circumstances dictate.

Whilst clear and obvious challenges remain across the city, it is my firm belief that real and





A strong partnership approach is key to achieving this and it is therefore imperative that we maintain our collective focus on the issues that matter to our citizens and communities. With this in mind, I am pleased to recommend this plan to you as our method for achieving our ambitions for Nottingham. Through working together with partners and communities, I am confident that our agencies, as a partnership, can continue to deliver sustainable change for our city.



# INTRODUCTION

The Nottingham Community Safety Partnership (NCSP) is a statutory partnership under the Crime and Disorder Act 1998, with key agencies working together to deliver against key priorities of the reduction of crime, anti-social behavior (ASB), substance misuse and reoffending.

Nationally these partnerships are known as Community Safety Partnerships, and were established in recognition of the fact that the causes of crime are complex, and that no single agency holds the key to reducing crime and its impact on society. Therefore, the responsibility for crime reduction and prevention sits with all agencies collectively, and the key to achieving long term and sustainable reductions in offending is through multi agency working, addressing prevention as well as enforcement.



The NCSP is made up of a number of statutory and non-statutory agencies including Nottinghamshire Police, Nottingham City Council, Nottinghamshire Fire and Rescue Service, the Probation Service, Public Health, the Integrated Care Board, the Office of the Police and Crime Commissioner and It's In Nottingham.

In recent years the partnership has also taken on a number of additional duties and responsibilities in response to the changing national landscape around community safety. In 2021 the NCSP board took on the role of the statutory local partnership board for domestic abuse, as required by the Domestic Abuse Act 2021, and in 2022 the board assumed a similar role for substance use, as mandated by the *From Harm to Hope* national drug strategy. In 2023 the Serious Violence Duty was introduced and the NCSP has also taken on strategic governance and oversight of this for Nottingham, alongside the Strategic Violence Reduction Board.

This plan sets out our strategic vision for the future and outlines how we, as a collective group of partners, will continue to work together in order to achieve our objectives.



# OUR RESPONSE: INNOVATION & ACHIEVEMENT IN 2023/24

## Serious Violence

The Serious Violence Duty was introduced in January 2023 with the aim of reducing violent crime and tackling the root causes of offending. In Nottingham the Community Safety Partnership has overseen the implementation of the duty alongside the Violence Reduction Partnership. This has involved completing an assessment of need, developing a local plan for Nottingham and establishing strategic governance.

## Slavery & Exploitation

The response to slavery & exploitation in Nottingham is sophisticated and was a national trailblazer. The work done locally has been highlighted by the Home Office as an example of best practice. It brings together partner agencies to share information, risk assess and manage potential victims in a multi-agency forum. During 2024 this successful model will be expanded and the service will begin operation in the Nottinghamshire area.

## Consent Coalition

The Consent Coalition is made up of 20 Nottingham-based statutory and voluntary sector organisations who are specialists in the sexual violence field. They work together to raise awareness on the importance of consent, challenge myths about rape and sexual violence, and encourage victims to access support and report offences.



# OUR RESPONSE: INNOVATION & ACHIEVEMENT IN 2023/24



## Painting the town purple

Excellence in managing the evening & night-time economy

### Purple Flag

Nottingham has been awarded the Purple Flag award on fourteen consecutive occasions for its evening and night-time economy. The city has been awarded the prestigious accreditation in recognition of its vibrant and diverse mix of dining, entertainment and culture whilst promoting the safety and wellbeing of visitors and local residents.

### Substance Use

The *From Harm to Hope* national drug strategy has seen renewed investment in treatment services in Nottingham. This has allowed services to expand and specialist programmes to be introduced. During 2023 the local delivery plan was launched. This covers a range of activity, including harm reduction, treatment and the disruption of illegal drug supply.

### Violence Against Women & Girls

In 2023 a Violence Against Women & Girls Strategy was launched, led by the OPCC and supported by all NCSP partners. The strategy commits partners to a wide range of activity designed to reduce the prevalence of violence against women and girls, bring more perpetrators to justice and increase support for all victims and survivors. This mission is upheld by five pillars, each informed by the views of survivors, Nottinghamshire front line service providers, and members of the general public

# OUR RESPONSE: INNOVATION & ACHIEVEMENT IN 2023/24

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## Anti-Social Behaviour

In March 2023, the Home Office announced that Nottinghamshire had been chosen to pilot an anti-social behaviour Immediate Justice project. Under the pilot, Nottinghamshire will trial a new scheme, where those found committing anti-social behaviour will be made to undertake community improvement work with an ambition for them to start work as soon as 48 hours after their offence, so that victims know that anti-social behaviour is being treated seriously and with urgency





# THE COMMISSIONER'S PLAN

The [Police & Crime Commissioner](#) for Nottinghamshire, Caroline Henry, was elected in May 2021, taking on responsibility for developing and implementing the Police & Crime Plan for Nottinghamshire. Commissioner Henry has subsequently published her 'Make Notts Safe' plan 2021-25, and our partnership strategy seeks to complement the work of the Commissioner in making Nottingham safer.

The [Make Notts Safe Plan](#) can be found on the Nottinghamshire Office of the Police & Crime Commissioner website.

There are several key themes that cut across both the Partnership Plan and the Make Notts Safe Plan, notably Domestic & Sexual Violence and Slavery & Exploitation, showing a clear focus of the Partnership to tackle issues around hidden harm and some of the most vulnerable in society.

The strong focus on prevention of and diversion away from criminality in the Make Notts Safe plan is complemented through the work of the Reducing Reoffending Board and Substance Use Strategic Partnership.

The next election for the office of Police & Crime Commissioner will take place on 2nd May 2024.



# PARTNERSHIP STRUCTURE, GOVERNANCE & OPERATING MODEL

The partnership is organised to provide good governance and coordinated action:

- ▶ **Partnership Board** – Provides strategic governance of the partnership
- ▶ **Thematic Sub-Groups** – Oversight of delivery against the strategic priorities of the partnership. Forums for effective tactical problem solving, planning and challenge across a range of themes and community safety issues.
- ▶ **Neighbourhood Problem Solving** – Designed to deal with locally identified priorities. This approach seeks to reduce harm in communities and demand on agencies by addressing the causes and drivers of crime, anti-social behaviour, substance use and reoffending.



**The Partnership Operating Model continues to support high quality service delivery through:**

- Commissioning and grant funding high-quality specialist services, with particular focus on substance use and domestic & sexual violence & abuse.
- Supporting and facilitating data sharing.
- The coordination of initiatives in neighbourhoods that are disproportionately affected by crime.
- The delivery of Domestic Homicide Reviews as required.
- The investigation of drug related deaths alongside the Coroner.
- Supporting the continued development of the pathways to reducing reoffending.

**The role of the Partnership Support Team will be to continue supporting the partnership with a clear remit to:**

- Identify and implement best practice
- Develop and share expertise to support problem solving
- Contribute to the development of strategic and tactical plans
- Monitor performance, identify risks and provide insight behind the issues
- Provide a coordinating function between agencies and maintain links to neighbourhood and locality working
- Commission effective services to meet identified needs
- Provide advice and support in order to facilitate business and process improvements across the partnership



# STRATEGIC ASSESSMENT 2023

## Priority Areas

The Partnership conducts an annual assessment of crime, ASB, substance misuse and reoffending in Nottingham in order to ensure that we are tackling the community safety issues that have the greatest impact on the city and its residents. The assessment looks at levels and patterns of offending behaviour and substance misuse so that solutions and interventions can be developed on a robust evidential basis. The Partnership's 2023 assessment was published in February 2024 and is available on the Nottingham Insight website. In 2022 the partnership decided to move to three-year priorities in order to allow sufficient time for activity to be implemented and take effect. Therefore the priorities for 2024/25 are unchanged and remain as follows:

- Slavery & Exploitation
- Domestic & Sexual Violence & Abuse
- Preventing Radicalisation & Violent Extremism
- Serious Violence
- Substance Use
- Anti-Social Behaviour



Hate crime will remain an area of focus for the partnership in the years to come. Over the next year the governance arrangements will be improved and the strategic partnership approach to managing hate crime will be reviewed and revised. The aims of this work will be to improve coordination between partners, deliver outreach and training programmes and make funding available to those areas and groups most in need.

## Drivers of Risk

Furthermore, a number of additional strategic drivers of risk have been identified over the past year. The aim is to identify cross-cutting issues, outside of the agreed priorities, which may require strategic direction and governance by the partnership over the coming year. These include:

- Community tensions, in particular those related to international conflicts
- Vulnerable adults, especially those who do not meet the thresholds for criminal or statutory safeguarding interventions
- Migration and the integration of individuals into the community
- Housing and homelessness

# PARTNERSHIP APPROACH 2024-27

## Overall Aims

The statutory aims of the Partnership are to:

- Reduce Crime
- Reduce Reoffending
- Reduce Substance Use
- Reduce Anti-Social Behaviour



## Strategic Focus

As agreed in 2022, the strategic priorities and areas of focus for the period 2023 to 2026 are as follows. These were identified as part of the 2022 assessment and planning process. Progress against these priorities is reviewed annually in line with the requirements of the Crime & Disorder Act 1998. In addition, the NCSP Board have agreed an action plan for 2024/25 based on the recommendations from the 2023 assessment. This is also shown below and will be revised each year in line with the findings of the annual assessment.

Priority Area	Strategic Focus	Who
<b>Slavery &amp; Exploitation</b>	<ul style="list-style-type: none"> <li>&gt; Improve partnership working across Nottingham &amp; Nottinghamshire.</li> <li>&gt; Expand the SERAC model into Nottinghamshire.</li> </ul>	Slavery & Exploitation Strategic Group
<b>Domestic Abuse &amp; Sexual Violence</b>	<ul style="list-style-type: none"> <li>&gt;Ensure access to safer accommodation and support services.</li> <li>&gt;Deliver a revised and improved MARAC model</li> <li>&gt;Build on the success of the Consent Coalition.</li> </ul>	*DVSA Strategy Group *MARAC Steering Group *DVSA Strategy Group.
<b>Preventing Radicalisation &amp; Violent Extremism</b>	<ul style="list-style-type: none"> <li>&gt;Develop and implement a more proactive approach to communications and engagement.</li> <li>&gt;Ensure that all partners have a proportionate and monitored staff training programme for Prevent.</li> <li>&gt;Develop and promote an improved approach to tackling 'Permissive Environments'</li> </ul>	Prevent Steering Group
<b>Serious Violence</b>	<ul style="list-style-type: none"> <li>&gt;Implement new governance arrangements for Nottingham</li> <li>&gt;Begin delivery of the local response plan</li> </ul>	Serious Violence Strategic Group
<b>Substance Use</b>	<ul style="list-style-type: none"> <li>&gt;Break drug supply chains.</li> <li>&gt;Deliver a world-class treatment and recovery system.</li> <li>&gt;Achieve a generational shift in the demand for drugs.</li> <li>&gt;Closer working with citizens and communities.</li> </ul>	Substance Use Strategic Partnership
<b>Anti-Social Behaviour</b>	<ul style="list-style-type: none"> <li>&gt;Improved strategic governance</li> <li>&gt;Deliver Immediate Justice pilot</li> <li>&gt;Revise neighbourhood problem solving structures</li> </ul>	ASB Strategic Group



## 2024/25 NCSP Board Action Plan

Theme	Recommendations	Agency
Acquisitive Crime	The partnership reviews its response to shoplifting and identifies improvements which can be made through the partnership.	Police
Anti-Social Behaviour	The partnership to assess the impact of Nottingham City Council service reductions against current working practices for anti-social behaviour.	Nottingham City Council
Criminal Justice	Partnership working and formal governance links between the Nottinghamshire Criminal Justice Partnership and the Community Safety Partnership to be strengthened.	Office of the Police & Crime Commissioner
Data Quality & Service Improvement	The partnership commits to engaging with work to improve data capture and subsequent analysis and improvement of service delivery in respect to disproportionality.	All partners
	The partnership continues to monitor violence against the person offences and is prepared for the impact of changes to the recording of these offences, in particular in relation to victims of stalking, harassment and coercive control.	Police
	The partnership undertakes a review of the prevalence and impact of mental health issues across each service area and evaluates relevant provision and service delivery.	All partners
Domestic & Sexual Violence & Abuse	The partnership, through the Domestic & Sexual Violence & Abuse Strategy Group, work to drive up the reporting of Sexual Violence.	DSVA Strategy Group
	A partnership wide analysis of sexual violence in Nottingham to be undertaken, with particular focus on the city centre and Night Time Economy.	DSVA Strategy Group
	The partnership to support the ongoing review of the criminal justice process for survivors of sexual violence & abuse.	DSVA Strategy Group
	The partnership strengthens oversight of criminal justice outcomes for domestic & sexual violence & abuse by monitoring data from the Police, Crown Prosecution Service and Courts Service.	DSVA Strategy Group
	The partnership, through the Domestic & Sexual Violence & Abuse Strategy Group, to investigate the patterns identified in survivor demographics from cases heard at MARAC.	DSVA Strategy Group
Hate Crime	The partnership to assess if strategic oversight and the current strategy for hate crime are fit for purpose.	Police & Nottingham City Council
Preventing Radicalisation & Violent Extremism	The partnership, through the Prevent Steering Group, to monitor available research, conduct field research and respond by tailoring service provision to include learning around the impact of neurodiversity.	Prevent Steering Group
	The partnership, through the Prevent Steering Group, assess readiness to meet duties specified through the relevant legislation and evaluate policy and practical efficiency in these areas.	Prevent Steering Group
Serious Violence	The partnership accept and incorporate the Violence Reduction Partnership framework for monitoring and evaluating progress in respect of serious violence once this is published.	Serious Violence Strategic Group
	The partnership, through the Serious Violence Strategic Group, identifies themes and incorporates actions from the various available analyses into the serious violence action plan.	Serious Violence Strategic Group



# PERFORMANCE & OUTCOMES FRAMEWORK

Thematic Area	Measure	Source
<b>Crime &amp; Safety</b>	Victim-Based Crime	Nottinghamshire Police
	Experience of Crime	Office of the PCC
	Feeling of Safety: City Centre	Nottingham City Council
	Feelings of Safety: Neighbourhood	Nottingham City Council
	Volume of Hate Crime	Nottinghamshire Police
	% of Hate Crime Victims that are Repeats	Nottinghamshire Police
<b>Reoffending</b>	Binary Offending Rate	Probation Service
	Frequency of Offending	Probation Service
	% of Offenders Housed 3 Months from Release from Prison	Probation Service
	% of Offenders in Employment 3 Months from Release from Prison	Probation Service
	% of Offenders Successfully Completing ATR or DRR	Probation Service
<b>Slavery &amp; Exploitation</b>	Number of Referrals Received to SET	Nottingham City Council
	% cases resolved	Nottingham City Council
	Risk of Harm Reduction	Nottingham city Council
<b>Domestic &amp; Sexual Violence &amp; Abuse</b>	Number of Repeat Victims of Domestic Abuse	Nottinghamshire Police
	Volume of MARAC Referrals	Nottingham City Council
	Volume of Calls to DSVVA Helpline	Nottingham City Council
	% Accessing Safe Accommodation	Nottingham City Council
<b>Preventing Radicalisation &amp; Violent</b>	Number of Channel Referrals	Nottingham City Council
	Number of Channel Cases	Nottingham City Council
	Proportion of Channel Cases Closed with a Positive Outcome	Nottingham City Council
<b>Serious Violence</b>	Hospital Admissions (sharp object violent injury)	Integrated Care Board
	Hospital Admissions (any violent injury)	Integrated Care Board
	Serious Violence	Nottinghamshire Police
	Knife Crime	Nottinghamshire Police
<b>Substance Use</b>	Numbers in Treatment (young people)	Public Health
	Numbers in Treatment (adult)	Public Health
	Substantial Progress on Recovery Outcomes (adults)	Public Health
<b>Anti-Social Behaviour</b>	Volume of ASB Reported to NCC	Nottingham City Council
	Volume of ASB Reported to Police	Nottinghamshire Police
	Experience of ASB	Office of the PCC
	Number of Repeat Victims of ASB	Nottinghamshire Police
	Satisfaction with Response to Reported ASB	Nottingham City Council
	Volume of Secondary Fires	Notts Fire & Rescue Service

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